BOARD OF DIRECTORS

EXECUTIVE DIRECTORS

David Richard Herrman (48)

(BSc, CPA) United States of America

Mr David Herrman is the chief executive officer of Montauk. Prior to joining the Group he held various executive positions with Duquesne Light Holdings Incorporated, Interstate Hotels and Resorts Incorporated and PricewaterhouseCoopers.

Committee membership

Social and ethics committee

Sean Fitzgerald McClain (41)

(BSc, CPA, MBA) United States of America

Mr Sean McClain is the chief financial officer of Montauk. Prior to joining the Group he held various executive positions with BPL Global Limited, Bayer A.G., Dick's Sporting Goods Incorporated and Arthur Andersen LLP.

NON-EXECUTIVE DIRECTORS

John Anthony Copelyn (65)

(BA (Hons), BProc) South Africa

Mr John Copelyn is the non-executive chairman of Montauk. He was appointed to the board in 2010. He is the chief executive officer of HCl, the Group's previous holding company. John was previously general secretary of various unions in the clothing and textile industry from 1974 before becoming a member of parliament in 1994. He currently holds various directorships and is non-executive chairman of Seardel Investment Corporation Limited, Deneb Investments Limited, Niveus Investments Limited, Tsogo Sun Holdings Limited and the HCl Foundation.

Committee memberships

Remuneration committee; social and ethics committee (chairman)

Mohamed Haroun Ahmed (50)

(BCompt) South Africa

Mr Mohamed Ahmed fulfils the role of lead independent director of the board. He is a businessman and has held directorships in numerous listed and unlisted companies. Mohamed is currently the lead independent director of Deneb Investments Limited and the chairman of its audit committee.

Committee memberships

Audit and risk committee (chairman); remuneration committee (chairman)

Michael Alon Jacobson (47)

(BCompt, CA(SA), CFA) Australia

Mr Michael Jacobson is an executive director of Oceania Capital Partners Limited, an investment holding company listed on the Australian Stock Exchange. He joined HCl in 2003 and previously held directorships in several HCl subsidiaries such as Tsogo Sun Holdings Proprietary Limited, Johnnic Holdings Limited and Seardel Investment Corporation Limited.

Naziema Jappie (55)

(MSc Social Sciences) South Africa

Ms Jappie is a businesswoman and previously held positions in various labour unions. She is a non-executive director of Seardel Investment Corporation Limited and Golden Arrow Bus Services Proprietary Limited and a member of the former's audit committee.

Committee memberships

Audit and risk committee; social and ethics committee; remuneration committee

Bruce Steven Raynor (65)

(BSc Labour Relations) United States of America

Mr Bruce Raynor is a former executive vice president of the Service Employees International Union in the United States and former president of the United States union "Workers United". He was chairman of several union-affiliated national pension and insurance funds and was chairman of Amalgamated Life Insurance Company and Amalgamated Bank, the only union-owned bank in the United States. Bruce is currently president of The Sidney Hillman Foundation, a foundation that supports and rewards socially conscious journalism, and the principal of R and S Associates LLC, a consulting firm based in New York.

Committee memberships

Audit and risk committee

André van der Veen (44)

(BCompt, CA(SA), CFA, ACMA) South Africa

Mr André van der Veen previously held positions in investment banking at Nedcor Investment Bank, Greenwich Techlab and Mettle Limited. He joined HCI in 2004 and was involved in its initial investment in Montauk Energy Capital LLC. He currently serves as the non-executive chairman of HCI Coal Proprietary Limited and is the chief executive officer of Niveus Investments Limited and KWV Holdings Limited.